SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS
For publication in Engineering News-Record
Please read the attached guidelines and definitions before filling out this survey form.

Survey of Leading Contractors and Design Firms
For Publication in Engineering News-Record

You have come to the right place to participate in the Engineering News-Record’s annual survey of the industry's leading contractors and design firms. Results of this survey will appear in our rankings of The Top 400 Contractors, The Top 500 Design Firms, our Top 100 lists of the largest construction managers and design-build firms, and in ENR’s sourcebooks.

To ensure that your company is considered for these prestigious lists, enter your Company ID and Password below, then complete the survey form. If you have not participated in previous surveys but wish to do so, please obtain a Company ID and password by sending an e-mail to tulaczg@enr.com.

The deadline for completing and submitting survey information is March 9, 2020. You may come back to this form and revise your information until that time. If you have questions about this survey, please contact:

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Engineering News-Record
BNP Media Inc.
350 Fifth Avenue, Suite 6000
New York, NY 10118
Phone: 646-849-7135
Email: tulaczg@enr.com

IMPORTANT: HOW SHOULD YOUR COMPANY’S NAME AND LOCATION BE LISTED ON ENR’S TOP LISTS AND DIRECTORIES?

Company name [ ]
Address [ ]
City, state, zip [ ]
Main E-Mail[ ] Home page [ ]
Main phone # [ ] Main fax # [ ]

1. In what year was your company founded? [ ]

2. Is your company’s revenue from construction contracting or design services (check one):
   ☐ for calendar year 2019 (preferred)
   ☐ for fiscal year ending (Month) [ ] (Year) [ ]
CONSTRUCTION - Top 400 Contractors
Fill out this section if your firm had any CONSTRUCTION contracting revenue in 2019.

**Important—No Double Counting:** Exclude ANY revenue from divisions or subsidiaries that will be allowed to participate on the Top 400 Contractors, Top 500 Design Firms, Top CM Firms or Top 600 Specialty Contractors under their own name.

DO NOT include the following in Question 3:

Design revenue if also reported in Question 5 covering Design Firms
CM-for-Fee revenue from Question 6(B) for Agency CM Ranking or Program Management fees from Question 6(C). But CM-at-Risk Revenue from Question 6(A) should be included with your Construction revenue in Question 3.

3. What was your firm’s gross revenue (in $ millions) from general contracting in 2019?

A. Domestic ............................................................................................................... $ [   ]

B. International (see page 4 for countries in each region):

  (1) Canada ................................................. $ [   ]
  (2) Latin America ............................................ $ [   ]
  (3) Caribbean Islands .................................... $ [   ]
  (4) Europe .................................................... $ [   ]
  (5) Middle East .............................................. $ [   ]
  (6) Asia/Australia ........................................... $ [   ]
  (7) North Africa ............................................ $ [   ]
  (8) Central and Southern Africa ..................... $ [   ]
  (9) Antarctic/Arctic ........................................ $ [   ]

  TOTAL INTERNATIONAL $ [   ]

C. TOTAL FOR RANKING PURPOSES (3A + 3B) ................................. $ [   ]

D (1). How much of this contracting revenue reported in Question 3(C) comes from projects using design-build as the delivery system? (Report design revenue from design-build contracts in Question 5. **Important:** If you enter into a design-build contract and subcontract the design portion of the contract to third parties, report the total of the revenue from the design-build contract here. See Guidelines.)

  Domestic ................................................. $ [   ]
  International .............................................. $ [   ]
  TOTAL ....................................................... $ [   ]

D (2). How much of your design-build revenue reported in Question 3(D) comes from projects using Design-Build-Operate (DBO) or Design-Build-Operate-Maintain (DBOM) contracts.

  Domestic ................................................. $ [   ]
  International .............................................. $ [   ]
  TOTAL ....................................................... $ [   ]

E. How much of your 2019 domestic and international gross construction contracting revenue, including construction management contracts at-risk (Question 6A) was in the market categories below? This question must be answered by all firms with construction revenue. IMPORTANT: YOUR ANSWERS IN EACH OF THESE MARKET CATEGORIES SHOULD SERVE AS A STARTING POINT FOR FILLING OUT THE MARKET SECTOR QUESTIONS ON THE ENR 2020 SOURCEBOOK SURVEY FORM, ENCLOSED WITH THIS SURVEY.

<table>
<thead>
<tr>
<th>Domestic</th>
<th>International</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 (A)</td>
<td>3 (B)</td>
</tr>
<tr>
<td>E (1) General building (commercial bldgs., offices, stores, education, etc.)</td>
<td>$ [   ]</td>
</tr>
<tr>
<td>E (2) Industrial process (pulp and paper, steel, non-ferrous metal refineries, etc.)</td>
<td>$ [   ]</td>
</tr>
<tr>
<td>E (3) Manufacturing (manufacturing production facilities such as auto assembly plants, electronic assembly, etc.)</td>
<td>$ [   ]</td>
</tr>
<tr>
<td>E (4) Water supply (dams, reservoirs, water transmission lines, aqueducts, etc.)</td>
<td>$ [   ]</td>
</tr>
</tbody>
</table>
E (5) Sewerage/solid waste disposal (sanitary/storm sewers, treatment plants, landfills, etc.) $ [ ] $ [ ]
E (6) Transportation (airports, bridges, highways, roads, canals and locks, etc.) $ [ ] $ [ ]
E (7) Hazardous waste (chemical, nuclear, asbestos, lead, etc.) $ [ ] $ [ ]
E (8) Power (thermal, hydroelectric, waste-to-energy plants, transmission lines, etc.) $ [ ] $ [ ]
E (9) Petroleum (refineries, natural gas, petrochemical, offshore, pipelines, etc.) $ [ ] $ [ ]
E (10) Telecommunications (Transmission lines, cabling, towers & antennae, data centers, etc) $ [ ] $ [ ]
E (11) Other (specify) $ [ ] $ [ ]
TOTAL $ [ ] $ [ ]

4. What is the value of new construction contracts (in $ millions) awarded to your firm in 2019 (see guidelines)?
Domestic ................................................................. $ [ ]
International ........................................................... $ [ ]
TOTAL ................................................................. $ [ ]

DESIGN-Top 500 Design Firms
Fill out this section if your firm received revenue from any design services in 2019.
Important— No Double Counting: Exclude ANY revenue from divisions or subsidiaries that will be allowed to participate on the Top 400, Top 500, Top CM Firms or Top 600 Specialty Contractors under their own name.
DO NOT include the following in Question 5:
   a. Revenue from program management contracts for services managing or coordinating multiple projects for a single owner. Report this program management revenue in 6(C).
   b. CM and project management work provided on a fee-only basis, which is covered in Question 6(B).
   c. Contracting revenue reported in Question 3 or the contracting portion of design-build contracts covered in Question 3(D).

5. What was your revenue for design services (in $ millions) performed in 2019?
   A. Domestic ............................................................................................................... $ [ ]
   B. International (see page 4 for countries in each region):
      (1) Canada ................................................. $ [ ]
      (2) Latin America ......................................... $ [ ]
      (3) Caribbean Islands .................................. $ [ ]
      (4) Europe .................................................. $ [ ]
      (5) Middle East ............................................. $ [ ]
      (6) Asia/Australia ........................................ $ [ ]
      (7) North Africa ........................................... $ [ ]
      (8) Central and Southern Africa .................... $ [ ]
      (9) Antarctic/Arctic ..................................... $ [ ]
      TOTAL INTERNATIONAL $ [ ]
   C. TOTAL FOR RANKING PURPOSES (5A + 5B) ................................................. $ [ ]
   D. What amount of your total design revenue was passed through directly to other design firms or subconsultants?
      Domestic ................................................. $ [ ]
      International ............................................. $ [ ]
      TOTAL ..................................................... $ [ ]

DESIGN PORTION OF DESIGN BUILD
E.(1) How much of your total design revenue in Question 5(C) comes from projects using design-build as the delivery system where your firm assumes part of the project risk? (Report any construction revenue from design-build contracts in Question 3(D))
   Domestic ................................................. $ [ ]
   International ............................................. $ [ ]
### ARCHITECTURAL REVENUE (FOR ARCHITECTURAL RECORD MAGAZINE RANKING)

E.(2) How much of your design revenue in Question 5(C) comes from architectural services (including passthroughs to other design firms)?

- Domestic $[
- International $[
- TOTAL $[

F. What type of design organization is your firm (check one)?

- Architect
- Engineer-contractor
- Environmental
- Geotechnical engineer
- Consulting engineer
- Landscape architect
- Engineer-architect
- Architect-engineer
- Other (specify) $[

G. What type of work does your staff do?

- Architectural
- Mechanical
- Civil
- Construction management
- Structural
- Planning (type)
- Electrical
- Transportation
- Environmental

H. How much of your 2019 design revenue from Question 5 (A) and 5(B) was derived from projects in the following categories? This question must be answered by all firms with design revenue. IMPORTANT: YOUR ANSWERS IN EACH OF THESE MARKET CATEGORIES SHOULD SERVE AS A STARTING POINT FOR FILLING OUT THE MARKET SECTOR QUESTIONS ON THE ENR 2020 SOURCEBOOK SURVEY, WHICH IS ENCLOSED WITH THIS SURVEY FORM.

<table>
<thead>
<tr>
<th>Market Category</th>
<th>Domestic</th>
<th>International</th>
</tr>
</thead>
<tbody>
<tr>
<td>H(1) General building (commercial bldgs., offices, stores, etc.)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
<tr>
<td>H(2) Industrial process (pulp and paper, steel, non-ferrous metal refineries, etc.)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
<tr>
<td>H(3) Manufacturing (manufacturing production facilities such as auto assembly plants, electronic assembly, etc.)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
<tr>
<td>H(4) Water supply (dams, reservoirs, water transmission lines, aqueducts, etc.)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
<tr>
<td>H(5) Sewerage/solid waste disposal (sanitary/storm sewers, treatment plants, landfills, etc.)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
<tr>
<td>H(6) Transportation (airports, bridges, highways, roads, canals and locks, etc.)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
<tr>
<td>H(7) Hazardous waste (chemical, nuclear, asbestos, lead, etc.)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
<tr>
<td>H(8) Power (thermal, hydroelectric, waste-to-energy plants, transmission lines, etc.)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
<tr>
<td>H(9) Petroleum (refineries, natural gas, petrochemical, offshore, pipelines, etc.)</td>
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<td>$[ ]</td>
</tr>
<tr>
<td>H(10) Telecommunications (Transmission lines, cabling, towers &amp; antennae, data centers, etc)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
<tr>
<td>H(11) Other (specify)</td>
<td>$[ ]</td>
<td>$[ ]</td>
</tr>
</tbody>
</table>

**TOTAL** $[ ] $[ ]

### CONSTRUCTION MANAGEMENT/PROGRAM MANAGEMENT

Fill out this section if your firm provided construction management and/or program management services in 2019 (see guidelines). Please note the distinction between construction management, which is directed to a single project, and program management, which involves conceptualizing, planning and supervising multiple projects for a single owner.

### CONSTRUCTION MANAGEMENT AT-RISK

6. A. What revenue (in $millions) did your firm receive from CM-at-risk projects in 2019 (i.e., CM work included in Quest. 3(C))?

- Domestic $[
- International $[

**TOTAL** $[ ] $[ ]
CONSTRUCTION MANAGEMENT FOR FEE ONLY
6. B. (1) What was the constructed value of your firm’s projects (in $ millions) in 2019 where you provided CM or project management services on a fee-only basis? [IMPORTANT: Exclude program management projects.]

<table>
<thead>
<tr>
<th></th>
<th>Domestic</th>
<th>International</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$ [      ]</td>
<td>$ [          ]</td>
<td>$ [   ]</td>
</tr>
</tbody>
</table>

6. B. (2) What were your gross fees (in $ millions) in 2019 for CM, or project management services provided on a fee-only basis? [Exclude program management fees that belong in 6(C) below.] Please include only your fees for professional management services and NOT revenue or pass-throughs from design or construction of the project itself.

<table>
<thead>
<tr>
<th></th>
<th>Domestic</th>
<th>International</th>
<th>TOTAL</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>$ [      ]</td>
<td>$ [          ]</td>
<td>$ [   ]</td>
</tr>
</tbody>
</table>

PROGRAM MANAGEMENT FEES
6. C. What were your gross fees (in $ millions) in 2019 from program management contracts for services managing or coordinating multiple projects for a single owner? Please include only your fees for professional management services and NOT revenue or pass-throughs from the design or construction of the project itself.

<table>
<thead>
<tr>
<th></th>
<th>Domestic</th>
<th>International</th>
<th>TOTAL</th>
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<tbody>
<tr>
<td></td>
<td>$ [      ]</td>
<td>$ [          ]</td>
<td>$ [   ]</td>
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</tbody>
</table>

INTERNATIONAL WORK
Fill out this section if your firm did any construction or design work outside of its home country in 2019.
7. In the following list of countries, check those in which your company had construction work under way in 2019 or in which your firm provided design and design-related services in 2019.

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>A. NORTH AMERICA</td>
<td></td>
<td></td>
<td>C. CARIBBEAN ISLANDS</td>
<td></td>
<td></td>
<td>58. Latvia</td>
<td></td>
<td></td>
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<tr>
<td>1. Canada</td>
<td></td>
<td></td>
<td>30. Greater Antilles¹</td>
<td></td>
<td></td>
<td>59. Lithuania</td>
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<td></td>
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<td>31. Puerto Rico</td>
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<td>60. Moldova</td>
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<td></td>
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<td>32. Cuba</td>
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<td>61. Netherlands</td>
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<td></td>
<td></td>
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<td>35. Lesser Antilles²</td>
<td></td>
<td></td>
<td>62. Norway</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>40. Albania</td>
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<td>63. Poland</td>
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<tr>
<td></td>
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<td></td>
<td>41. Armenia</td>
<td></td>
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<td>64. Portugal</td>
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<td></td>
<td></td>
<td></td>
<td>42. Austria</td>
<td></td>
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<td>65. Romania</td>
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<td></td>
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<td>43. Azerbaijan</td>
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<td>66. Russia</td>
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<td></td>
<td></td>
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<td>44. Belarus</td>
<td></td>
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<td>67. Slovakia</td>
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<td></td>
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<td>45. Belgium</td>
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<td>68. Spain</td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td>46. Bulgaria</td>
<td></td>
<td></td>
<td>69. Sweden</td>
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<td></td>
<td></td>
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<td>47. Czech Rep.</td>
<td></td>
<td></td>
<td>70. Switzerland</td>
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<td></td>
<td>48. Denmark</td>
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<td>71. Ukraine</td>
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<td></td>
<td>49. Estonia</td>
<td></td>
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<td>72. United Kingdom</td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td>50. Finland</td>
<td></td>
<td></td>
<td>73. Serbia</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>51. France</td>
<td></td>
<td></td>
<td>74. Bosnia &amp; Herzegovina</td>
<td></td>
<td></td>
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<tr>
<td></td>
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<td></td>
<td>52. Georgia</td>
<td></td>
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<td>75. Croatia</td>
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<td></td>
<td></td>
<td></td>
<td>53. Germany</td>
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<td>76. FYR Macedonia</td>
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<tr>
<td></td>
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<td></td>
<td>54. Greece</td>
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<td>77. Slovenia</td>
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<td>55. Hungary</td>
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<td>78. Tunisia</td>
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<td></td>
<td></td>
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<td>56. Ireland¹</td>
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<td>79. Turkey</td>
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<td></td>
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<td>57. Italy</td>
<td></td>
<td></td>
<td>80. Afghanistan</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>81. Bahrain</td>
<td></td>
<td></td>
<td>82. Cyprus</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

E. MIDDLE EAST
83. Iran
84. Iraq
85. Israel
86. Jordan
87. Kuwait
88. Lebanon
89. Oman
90. Pakistan
91. Qatar
92. Saudi Arabia
93. Syria
94. Turkey
95. United Arab Emirates
96. Yemen

F. ASIA/ AUSTRALIA
100. Australia
101. Bangladesh
102. Brunei
103. Myanmar(Burma)
104. China (P.R.C.)
104a. Macau
105. Diego Garcia
106. Hong Kong (P.R.C.)
107. India
108. Indonesia
109. Japan
110. Kazakhstan
111. Korea, South
111a. Korea, North
112. Kyrgyzstan
113. Malaysia
114. Nepal
115. New Zealand
116. Pacific Islands
117. Papua New Guinea
118. Philippines
119. Singapore
120. Sri Lanka
121. Taiwan
122. Tajikistan
123. Thailand
124. Turkmenistan
125. Uzbekistan
126. Vietnam
127. Laos
128. Mongolia
129. Cambodia
129A. Lao PDR

G. NORTH AFRICA
130. Algeria
131. Egypt
132. Ethiopia
133. Libya
134. Morocco

135. Niger
136. Somalia
137. Sudan
138. Sub Sahara
139. Tunisia

H. CENTRAL AND SOUTHERN AFRICA
140. Angola
141. Benin
142. Botswana
143. Burkina Faso
144. Burundi
145. Cameroon
146. Cape Verde Islands
147. Congo Republic
148. Gabon
149. Gambia
150. Ghana
151. Guinea
152. Ivory Coast
153. Kenya
154. Lesotho
155. Liberia
156. Malawi
157. Mozambique
158. Nigeria
159. Rwanda
160. Senegal
161. Sierra Leone
162. South Africa
163. Swaziland
164. Tanzania
165. Uganda
166. D.R.Congo (Zaire)
167. Zambia
168. Zimbabwe

I. 180. ANTARCTIC/ARCTIC

FOOTNOTES
(1) Includes The Dominican Republic, Haiti and Jamaica. (2) Includes The Bahamas, The Leeward and Windward Islands, Trinidad and Tobago and the Virgin Islands. (3) Includes Chad, Eritrea, Mali, Mauritania, Niger, Somalia and The Sudan.
None of the information on this page, except for the subsidiaries list (Question 14), will be published. It will be kept strictly confidential and used for statistical purposes ONLY. Companies will not be identified.

8. Did your company make a net pre-tax, pre-bonus profit on gross revenue on your construction and/or design operations in 2019?
   - In the U.S. □ YES [ ]% of year-end revenue □ NO [ ]% of year-end revenue
   - Outside home country □ YES [ ]% of year-end revenue □ NO [ ]% of year-end revenue

9. Did your company increase or decrease its professional staff in 2019?
   - U.S. office □ Increase [ ]% □ Decrease [ ]% □ Little or no change
   - International office □ Increase [ ]% □ Decrease [ ]% □ Little or no change

10. Compared to a year ago, what is the status of your firm’s current backlog of work?
    - Construction □ Higher □ Lower □ Same □ By what percent? [ ]
    - Design □ Higher □ Lower □ Same □ By what percent? [ ]

11. A. Is your firm wholly or partly owned by any another firm?
    - Wholly-owned □ YES □ NO
    - Partly-owned □ YES □ NO

    B. If either answer in part A is yes, what is the name of your corporate parent firm and its city and country?
       Firm [ ] City [ ] State [ ] Country [ ]

    C. If either answer in part A is yes, is your corporate parent participating in ENR’s surveys and including any of your revenue in its answers? □ YES □ NO

12. How many employees do you have? [ ]

13. What are the five largest construction, design or CM contracts awarded to your company in 2019?
    Name of project Location: Type Owner’s name Estimated cost Construction start
    Name of city, country work city, country of construction of construction start

14. What are your firm’s major operating subsidiaries (excluding branch offices) whose 2019 data you included in this survey?
    COMPANY LOCATION
Please double check:
• Totals should include domestic + international work unless specified otherwise.
• Do not include contracts for construction management on a fee-only basis (Question 6B) with either CM-at-risk (Question 6A) or gross revenue (Question 3C)
• Do not include design-related program management revenue (Question 5F) with your direct design revenue (Question 5A-C)
• Lines 3D + 6A should not exceed line 3C
• Lines 3C + 5C + 6B(2) + 6(C) should not exceed total company revenue reported in your corporate financial statement.

Who is your chief executive officer?
Name [ ] Title [ ]

Who is your chief operating officer?
Name [ ] Title [ ]

Who is your chief financial officer?
Name [ ] Title [ ]

Who is your business development officer?
Name [ ] Title [ ]

Who is your public relations officer?
Name [ ] Title [ ]

Who is your human resources officer?
Name [ ] Title [ ]

VERY IMPORTANT: Who should we contact for inquiries concerning this survey?
Name [ ] E-Mail address [ ]
Title [ ] Telephone number [ ]
Company [ ] Fax number [ ]
Address [ ]
City, state, zip [ ]
Alternate Name [ ] Alternate E-Mail address [ ]
Alternate Title [ ] Alternate Telephone number [ ]

VERY IMPORTANT: PERSONAL PLEDGE OF ACCURACY
Independent verification of my firm’s construction revenue and/or billings is not available in time for ENR’s deadline. As a result, I personally attest to the accuracy of the numbers reported.

(Signed)____________________________________________________________  ________________
Chief executive officer Date

REMINDER: THE DEADLINE FOR ONLINE SURVEY FILING IS MARCH 9, 2020