

Main phone #[]

In what year was your company founded? []

Is your company’s revenue from construction contracting or design services (check one):

- for calendar year 2025 (preferred)
- for fiscal year ending (Month) [] (Year) []

Is your firm or your parent firm traded on a public exchange? YES NO

Business enterprise certifications (select all that apply):

- Certified Minority-Owned Business Enterprise
- Certified Women-Owned Business Enterprise
- Veteran/Disabled Veteran-owned business enterprise
- None of the above

Your company’s construction industry related revenue comes from what type(s) of work (select all that apply):

- Contracting:** General contracting, CM-at-Risk, construction portion of design-build, equipment procurement and installation services as part of an overall construction contract.
- Design:** Design, architectural, engineering, planning, design portion of design-build
- Professional Services:** Construction management for-fee, program management for-fee

Please confirm you have reviewed and selected all appropriate type-of-work options for your firm.

Confirmed

CONTRACTING - Top 400 Contractors/Top 100 CM-at-Risk

Fill out this section if your firm had any CONSTRUCTION contracting revenue in 2025.

Important—No Double Counting:

- Exclude ANY revenue from divisions or subsidiaries that will be allowed to participate on the Top 400 Contractors, Top 500 Design Firms, Top CM Firms or Top 600 Specialty Contractors under their own name.

DO NOT include the following in Question GC1:

- Design revenue if also reported in Question D1 covering Design Firms
- CM-for-Fee revenue from Question CM1 for Agency CM Ranking or Program Management fees from Question CM2. But CM-at-Risk Revenue from Question GC3 should be included with your Construction revenue in Question GC1.

GC1. What was your firm’s gross revenue (in \$ millions) from general contracting in 2025?

- a. Domestic \$ []
- b. International (see international work section for countries in each region):
 - (1) Canada \$ []
 - (2) Latin America\$ []
 - (3) Caribbean Islands \$ []
 - (4) Europe \$ []
 - (5) Middle East \$ []

(6) Asia	\$ []
(7) Australia/Oceania	\$ []
(8) North Africa	\$ []
(9) Central and Southern Africa	\$ []
(10) Antarctic/Arctic	\$ []
TOTAL INTERNATIONAL	\$ []

c. TOTAL FOR RANKING PURPOSES (GC1(a) + GC1(b)) \$ []

GC2. How much of this contracting revenue reported in Question GC1 comes from projects using design-build as the delivery system? (Report design revenue from design-build contracts in Question D2).

Important: If you enter into a design-build contract and subcontract the design portion of the contract to third parties, report the total of the revenue from the design-build contract here. See Guidelines.)

Domestic	\$ []
International	\$ []
TOTAL	\$ []

GC3. What revenue (in \$ millions) did your firm receive from CM-at-risk projects in 2025 (i.e., CM work included in Quest. GC1(c))?

Domestic	\$ []
International	\$ []
TOTAL	\$ []

GC4. How much of your 2025 domestic and international gross construction contracting revenue, including construction management contracts at-risk (Question GC5) was in the market categories below? This question must be answered by all firms with construction revenue.

Important: Your answers in each of these market categories should serve as a starting point for filling out the market sector on the ENR 2026 Sourcebook Survey form, distributed with this survey.

	Domestic [From Quest. GC1(a)]	International [From Quest. GC1(b)]
1. General building (commercial bldgs., offices, stores, education, residential, hospitals, etc.)	\$ []	\$ []
2. Industrial process (pulp and paper, steel, non-ferrous metal refineries, etc.)	\$ []	\$ []
3. Manufacturing (manufacturing production facilities such as auto assembly plants, electronic assembly, etc.)	\$ []	\$ []
4. Water supply (dams, reservoirs, water transmission lines, aqueducts, etc.)	\$ []	\$ []
5. Sewerage/solid waste disposal (sanitary/storm sewers, treatment plants, landfills, etc.)	\$ []	\$ []
6. Transportation (airports, bridges, highways, roads, canals and locks, etc.)	\$ []	\$ []
7. Hazardous waste (chemical, nuclear, asbestos, lead, etc.)	\$ []	\$ []
8. Power (thermal, hydroelectric, waste-to-energy plants, wind, solar, transmission lines, etc.)	\$ []	\$ []
9. Oil & gas (refineries, natural gas, petrochemical, offshore, pipelines, etc.)	\$ []	\$ []
10. Telecommunications (transmission lines, cabling, towers/antennae, data centers, etc)	\$ []	\$ []
11. Other (specify)	\$ []	\$ []
TOTAL	\$ []	\$ []

GC5. What is the value of new construction contracts **(in \$ millions)** awarded to your firm in 2025 (see guidelines)?

Domestic	\$ []
International	\$ []
TOTAL	\$ []

GC6. Compared to a year ago, what is the status of your firm’s current backlog of contracting work?

- This information will only be printed in the aggregate.

Higher Lower Same By what percent? []

GC7. What percentage of your 2025 contracting revenue was from these types of owners? Total should add up to 100.

Federal[]
 State/Local[]
 Private[]

INTERNATIONAL WORK

Fill out this section if your firm did any construction or design work outside of its home country in 2025.

GC8. In the following list of countries, check those in which your company had construction work under way in 2025.

Country	Design	Country	Design	Country	Design
A. NORTH AMERICA		45. Belgium	<input type="checkbox"/>	80. Afghanistan	<input type="checkbox"/>
1. Canada	<input type="checkbox"/>	46. Bosnia & Herzegovina	<input type="checkbox"/>	81. Bahrain	<input type="checkbox"/>
B. LATIN AMERICA		47. Bulgaria	<input type="checkbox"/>	82. Cyprus	<input type="checkbox"/>
10. Argentina	<input type="checkbox"/>	48. Croatia	<input type="checkbox"/>	83. Iran	<input type="checkbox"/>
11. Bolivia	<input type="checkbox"/>	49. Czech Rep.	<input type="checkbox"/>	84. Iraq	<input type="checkbox"/>
12. Brazil	<input type="checkbox"/>	50. Denmark	<input type="checkbox"/>	85. Israel	<input type="checkbox"/>
13. Chile	<input type="checkbox"/>	51. Estonia	<input type="checkbox"/>	86. Jordan	<input type="checkbox"/>
14. Colombia	<input type="checkbox"/>	51. Finland	<input type="checkbox"/>	87. Kuwait	<input type="checkbox"/>
15. Costa Rica	<input type="checkbox"/>	52. France	<input type="checkbox"/>	88. Lebanon	<input type="checkbox"/>
16. Ecuador	<input type="checkbox"/>	53. Georgia	<input type="checkbox"/>	89. Oman	<input type="checkbox"/>
17. El Salvador	<input type="checkbox"/>	54. Germany	<input type="checkbox"/>	90. Pakistan	<input type="checkbox"/>
18. Guatemala	<input type="checkbox"/>	55. Greece	<input type="checkbox"/>	91. Qatar	<input type="checkbox"/>
19. Guyana	<input type="checkbox"/>	56. Hungary	<input type="checkbox"/>	92. Saudi Arabia	<input type="checkbox"/>
20. Honduras	<input type="checkbox"/>	57. Ireland	<input type="checkbox"/>	93. Syria	<input type="checkbox"/>
21. Mexico	<input type="checkbox"/>	58. Italy	<input type="checkbox"/>	94. Turkey	<input type="checkbox"/>
22. Nicaragua	<input type="checkbox"/>	59. Latvia	<input type="checkbox"/>	95. United Arab Emirates	<input type="checkbox"/>
23. Panama	<input type="checkbox"/>	60. Lithuania	<input type="checkbox"/>	96. Yemen	<input type="checkbox"/>
24. Paraguay	<input type="checkbox"/>	61. Luxembourg	<input type="checkbox"/>	F. ASIA	
25. Peru	<input type="checkbox"/>	62. Moldova	<input type="checkbox"/>	100. Bangladesh	<input type="checkbox"/>
26. Suriname	<input type="checkbox"/>	63. Netherlands	<input type="checkbox"/>	101. Brunei	<input type="checkbox"/>
27. Uruguay	<input type="checkbox"/>	64. North Macedonia	<input type="checkbox"/>	102. Cambodia	<input type="checkbox"/>
28. Venezuela	<input type="checkbox"/>	65. Norway	<input type="checkbox"/>	103. China (P.R.C.)	<input type="checkbox"/>
C. CARIBBEAN ISLANDS		66. Poland	<input type="checkbox"/>	104. Diego Garcia	<input type="checkbox"/>
30. Cuba	<input type="checkbox"/>	67. Portugal	<input type="checkbox"/>	105. Hong Kong (P.R.C.)	<input type="checkbox"/>
31. Greater Antilles ¹	<input type="checkbox"/>	68. Romania	<input type="checkbox"/>	106. India	<input type="checkbox"/>
32. Lesser Antilles ²	<input type="checkbox"/>	69. Russia	<input type="checkbox"/>	107. Indonesia	<input type="checkbox"/>
33. Puerto Rico	<input type="checkbox"/>	70. Serbia	<input type="checkbox"/>	108. Japan	<input type="checkbox"/>
D. EUROPE		71. Slovakia	<input type="checkbox"/>	109. Kazakhstan	<input type="checkbox"/>
40. Albania	<input type="checkbox"/>	72. Slovenia	<input type="checkbox"/>	110. South Korea	<input type="checkbox"/>
41. Armenia	<input type="checkbox"/>	73. Spain	<input type="checkbox"/>	110a. North Korea	<input type="checkbox"/>
42. Austria	<input type="checkbox"/>	74. Sweden	<input type="checkbox"/>	111. Kyrgyzstan	<input type="checkbox"/>
43. Azerbaijan	<input type="checkbox"/>	75. Switzerland	<input type="checkbox"/>	112. Laos	<input type="checkbox"/>
44. Belarus	<input type="checkbox"/>	76. Ukraine	<input type="checkbox"/>	113. Macau (P.R.C.)	<input type="checkbox"/>
E. MIDDLE EAST		77. United Kingdom	<input type="checkbox"/>	114. Malaysia	<input type="checkbox"/>
				115. Maldives	<input type="checkbox"/>

116. Mongolia
 117. Myanmar (Burma)
 118. Nepal
 119. Philippines
 120. Singapore
 121. Sri Lanka
 122. Taiwan
 123. Tajikistan
 124. Thailand
 125. Turkmenistan
 126. Uzbekistan
 127. Vietnam

G. AUSTRALIA/OCEANIA

130. Australia
 131. New Zealand
 132. Pacific Islands
 133. Papua New Guinea
 134. Timor Leste

H. NORTH AFRICA

140. Algeria
 141. Egypt
 142. Ethiopia
 143. Libya
 144. Morocco
 145. Niger
 146. Somalia
 147. Sudan
 148. Sub Sahara³
 149. Tunisia

I. CENTRAL AND SOUTHERN AFRICA

150. Angola
 151. Benin
 152. Botswana
 153. Burkina Faso
 154. Burundi
 155. Cameroon
 156. Cape Verde Islands
 157. Congo Republic
 158. Gabon
 159. Gambia
 160. Ghana
 161. Guinea
 162. Ivory Coast
 163. Kenya
 164. Lesotho
 165. Liberia
 166. Malawi
 167. Mozambique
 168. Nigeria
 169. Rwanda

170. Senegal
 171. Sierra Leone
 172. South Africa
 173. Swaziland
 174. Tanzania
 175. Uganda
 176. D.R.Congo (Zaire)
 177. Zambia
 178. Zimbabwe

J. 180. ANTARCTIC/ARCTIC

FOOTNOTES

(1) Includes The Dominican Republic, Haiti and Jamaica. (2) Includes The Bahamas, The Leeward and Windward Islands, Trinidad and Tobago and the Virgin Islands. (3) Includes Chad, Eritrea, Mali, Mauritania, Niger, Somalia and South Sudan.

DESIGN-Top 500 Design Firms

Fill out this section if your firm received revenue from any design services in 2025.

Important—No Double Counting: Exclude ANY revenue from divisions or subsidiaries that will be allowed to participate on the Top 400, Top 500, Top CM Firms or Top 600 Specialty Contractors under their own name.

DO NOT include the following in Question 5:

- a. Revenue from program management contracts for services managing or coordinating multiple projects for a single owner. Report this program management revenue in CM2.
- b. CM and project management work provided on a fee-only basis, which is covered in Question CM1.
- c. Contracting revenue reported in Question GC1 or the contracting portion of design-build contracts covered in Question GC2.

D1. What was your revenue for design services **(in \$ millions)** performed in 2025?

a. Domestic \$ []

b. International (see page international work section for countries in each region):

- (1) Canada \$ []
- (2) Latin America \$ []
- (3) Caribbean Islands \$ []
- (4) Europe \$ []
- (5) Middle East \$ []
- (6) Asia \$ []
- (7) Australia/Oceania..... \$ []
- (8) North Africa \$ []
- (9) Central and Southern Africa \$ []
- (10) Antarctic/Arctic \$ []
- TOTAL INTERNATIONAL \$ []

c. TOTAL FOR RANKING PURPOSES (D1(a) + D1(b)) \$ []

d. What amount of your total design revenue was passed through directly to other design firms or subconsultants?

- Domestic \$ []
- International \$ []
- TOTAL \$ []

DESIGN PORTION OF DESIGN BUILD

D2. How much of your total design revenue in Question D1(c) comes from projects using design-build as the delivery system where your firm assumes part of the project risk? (Report any construction revenue from design-build contracts in Question GC2)

- Domestic \$ []
- International \$ []
- TOTAL \$ []

ARCHITECTURAL REVENUE

D3. How much of your design revenue in Question D1(c) comes from architectural services (including passthroughs to other design firms)?

****If you wish to be ranked on Architectural Record's Top 300 Architects List, please make sure to answer this question.****

- Domestic \$ []
- International \$ []
- TOTAL \$ []

D4. What type of design organization is your firm (check all that apply)?

- | | | |
|--|--|---|
| <input type="checkbox"/> Architect | <input type="checkbox"/> Engineer | <input type="checkbox"/> Environmental |
| <input type="checkbox"/> Geotechnical engineer | <input type="checkbox"/> Consulting engineer | <input type="checkbox"/> Engineer-contractor |
| <input type="checkbox"/> Geospatial | <input type="checkbox"/> Planner | <input type="checkbox"/> Other (specify) [] |

D5. What type of work does your staff do?

- | | | |
|--|---|---|
| <input type="checkbox"/> Architectural | <input type="checkbox"/> Mechanical | <input type="checkbox"/> Civil |
| <input type="checkbox"/> Construction management | <input type="checkbox"/> Structural | <input type="checkbox"/> Planning (type) [] |
| <input type="checkbox"/> Electrical | <input type="checkbox"/> Transportation | <input type="checkbox"/> Environmental |

D6. How much of your 2025 design revenue from Question D1(a) and D1(b) was derived from projects in the following categories? This question must be answered by all firms with design revenue.

Important: Your answers in each of these market categories should serve as a starting point for filling out the market sector on the ENR 2026 Sourcebook Survey form, distributed with this survey.

	Domestic	International
	[From Quest. D1(a)]	[From Quest.D1(b)]
1. General building (commercial bldgs., offices, stores, education, residential, hospitals, etc.)	\$ []	\$ []
2. Industrial process (pulp and paper, steel, non-ferrous metal refineries, etc.)	\$ []	\$ []
3. Manufacturing (manufacturing production facilities such as auto assembly plants, electronic assembly, etc.)	\$ []	\$ []
4. Water supply (dams, reservoirs, water transmission lines, aqueducts, etc.)	\$ []	\$ []
5. Sewerage/solid waste disposal (sanitary/storm sewers, treatment plants, landfills, etc.)	\$ []	\$ []
6. Transportation (airports, bridges, highways, roads, canals and locks, etc.)	\$ []	\$ []
7. Hazardous waste (chemical, nuclear, asbestos, lead, etc.)	\$ []	\$ []
8. Power (thermal, hydroelectric, waste-to-energy plants, wind, solar, transmission lines, etc.)	\$ []	\$ []
9. Oil & gas (refineries, natural gas, petrochemical, offshore, pipelines, etc.)	\$ []	\$ []
10. Telecommunications (transmission lines, cabling, towers & antennae, data centers, etc.)	\$ []	\$ []
11. Other (specify)	\$ []	\$ []
TOTAL	\$ []	\$ []

D7. Compared to a year ago, what is the status of your firm’s current backlog of design work?

- This information will only be printed in the aggregate.

- | | | | |
|---------------------------------|--------------------------------|-------------------------------|---|
| <input type="checkbox"/> Higher | <input type="checkbox"/> Lower | <input type="checkbox"/> Same | By what percent? [] |
|---------------------------------|--------------------------------|-------------------------------|---|

D8. What percentage of your 2025 design revenue was from these types of owners? Total should add up to 100.

- | | |
|-------------------|--------------------------|
| Federal | [] |
| State/Local | [] |
| Private | [] |

INTERNATIONAL WORK

Fill out this section if your firm did any construction or design work outside of its home country in 2025.

D9. In the following list of countries, check those in which your firm provided design and design-related services in 2025.

Country	Design	Country	Design	Country	Design
A. NORTH AMERICA		59. Latvia	<input type="checkbox"/>	111. Kyrgyzstan	<input type="checkbox"/>
1. Canada	<input type="checkbox"/>	60. Lithuania	<input type="checkbox"/>	112. Laos	<input type="checkbox"/>
B. LATIN AMERICA		61. Luxembourg	<input type="checkbox"/>	113. Macau (P.R.C.)	<input type="checkbox"/>
10. Argentina	<input type="checkbox"/>	62. Moldova	<input type="checkbox"/>	114. Malaysia	<input type="checkbox"/>
11. Bolivia	<input type="checkbox"/>	63. Netherlands	<input type="checkbox"/>	115. Maldives	<input type="checkbox"/>
12. Brazil	<input type="checkbox"/>	64. North Macedonia	<input type="checkbox"/>	116. Mongolia	<input type="checkbox"/>
13. Chile	<input type="checkbox"/>	65. Norway	<input type="checkbox"/>	117. Myanmar (Burma)	<input type="checkbox"/>
14. Colombia	<input type="checkbox"/>	66. Poland	<input type="checkbox"/>	118. Nepal	<input type="checkbox"/>
15. Costa Rica	<input type="checkbox"/>	67. Portugal	<input type="checkbox"/>	119. Philippines	<input type="checkbox"/>
16. Ecuador	<input type="checkbox"/>	68. Romania	<input type="checkbox"/>	120. Singapore	<input type="checkbox"/>
17. El Salvador	<input type="checkbox"/>	69. Russia	<input type="checkbox"/>	121. Sri Lanka	<input type="checkbox"/>
18. Guatemala	<input type="checkbox"/>	70. Serbia	<input type="checkbox"/>	122. Taiwan	<input type="checkbox"/>
19. Guyana	<input type="checkbox"/>	71. Slovakia	<input type="checkbox"/>	123. Tajikistan	<input type="checkbox"/>
20. Honduras	<input type="checkbox"/>	72. Slovenia	<input type="checkbox"/>	124. Thailand	<input type="checkbox"/>
21. Mexico	<input type="checkbox"/>	73. Spain	<input type="checkbox"/>	125. Turkmenistan	<input type="checkbox"/>
22. Nicaragua	<input type="checkbox"/>	74. Sweden	<input type="checkbox"/>	126. Uzbekistan	<input type="checkbox"/>
23. Panama	<input type="checkbox"/>	75. Switzerland	<input type="checkbox"/>	127. Vietnam	<input type="checkbox"/>
24. Paraguay	<input type="checkbox"/>	76. Ukraine	<input type="checkbox"/>	F. AUSTRALIA/OCEANIA	
25. Peru	<input type="checkbox"/>	77. United Kingdom	<input type="checkbox"/>	130. Australia	<input type="checkbox"/>
26. Suriname	<input type="checkbox"/>	E. MIDDLE EAST		131. New Zealand	<input type="checkbox"/>
27. Uruguay	<input type="checkbox"/>	80. Afghanistan	<input type="checkbox"/>	132. Pacific Islands	<input type="checkbox"/>
28. Venezuela	<input type="checkbox"/>	81. Bahrain	<input type="checkbox"/>	133. Papua New Guinea	<input type="checkbox"/>
C. CARIBBEAN ISLANDS		82. Cyprus	<input type="checkbox"/>	134. Timor Leste	<input type="checkbox"/>
30. Cuba	<input type="checkbox"/>	83. Iran	<input type="checkbox"/>	G. NORTH AFRICA	
31. Greater Antilles ¹	<input type="checkbox"/>	84. Iraq	<input type="checkbox"/>	140. Algeria	<input type="checkbox"/>
32. Lesser Antilles ²	<input type="checkbox"/>	85. Israel	<input type="checkbox"/>	141. Egypt	<input type="checkbox"/>
33. Puerto Rico	<input type="checkbox"/>	86. Jordan	<input type="checkbox"/>	142. Ethiopia	<input type="checkbox"/>
D. EUROPE		87. Kuwait	<input type="checkbox"/>	143. Libya	<input type="checkbox"/>
40. Albania	<input type="checkbox"/>	88. Lebanon	<input type="checkbox"/>	144. Morocco	<input type="checkbox"/>
41. Armenia	<input type="checkbox"/>	89. Oman	<input type="checkbox"/>	145. Niger	<input type="checkbox"/>
42. Austria	<input type="checkbox"/>	90. Pakistan	<input type="checkbox"/>	146. Somalia	<input type="checkbox"/>
43. Azerbaijan	<input type="checkbox"/>	91. Qatar	<input type="checkbox"/>	147. Sudan	<input type="checkbox"/>
44. Belarus	<input type="checkbox"/>	92. Saudi Arabia	<input type="checkbox"/>	148. Sub Sahara ³	<input type="checkbox"/>
45. Belgium	<input type="checkbox"/>	93. Syria	<input type="checkbox"/>	149. Tunisia	<input type="checkbox"/>
46. Bosnia & Herzegovina	<input type="checkbox"/>	94. Turkey	<input type="checkbox"/>	H. CENTRAL AND SOUTHERN AFRICA	
47. Bulgaria	<input type="checkbox"/>	95. United Arab Emirates	<input type="checkbox"/>	150. Angola	<input type="checkbox"/>
48. Croatia	<input type="checkbox"/>	96. Yemen	<input type="checkbox"/>	151. Benin	<input type="checkbox"/>
49. Czech Rep.	<input type="checkbox"/>	F. ASIA		152. Botswana	<input type="checkbox"/>
50. Denmark	<input type="checkbox"/>	100. Bangladesh	<input type="checkbox"/>	153. Burkina Faso	<input type="checkbox"/>
51. Estonia	<input type="checkbox"/>	101. Brunei	<input type="checkbox"/>	154. Burundi	<input type="checkbox"/>
51. Finland	<input type="checkbox"/>	102. Cambodia	<input type="checkbox"/>	155. Cameroon	<input type="checkbox"/>
52. France	<input type="checkbox"/>	103. China (P.R.C.)	<input type="checkbox"/>	156. Cape Verde Islands	<input type="checkbox"/>
53. Georgia	<input type="checkbox"/>	104. Diego Garcia	<input type="checkbox"/>	157. Congo Republic	<input type="checkbox"/>
54. Germany	<input type="checkbox"/>	105. Hong Kong (P.R.C.)	<input type="checkbox"/>	158. Gabon	<input type="checkbox"/>
55. Greece	<input type="checkbox"/>	106. India	<input type="checkbox"/>	159. Gambia	<input type="checkbox"/>
56. Hungary	<input type="checkbox"/>	107. Indonesia	<input type="checkbox"/>	160. Ghana	<input type="checkbox"/>
57. Ireland	<input type="checkbox"/>	108. Japan	<input type="checkbox"/>	161. Guinea	<input type="checkbox"/>
58. Italy	<input type="checkbox"/>	109. Kazakhstan	<input type="checkbox"/>	162. Ivory Coast	<input type="checkbox"/>
		110. South Korea	<input type="checkbox"/>		
		110a. North Korea	<input type="checkbox"/>		

- 163. Kenya
- 164. Lesotho
- 165. Liberia
- 166. Malawi
- 167. Mozambique
- 168. Nigeria
- 169. Rwanda
- 170. Senegal
- 171. Sierra Leone
- 172. South Africa
- 173. Swaziland
- 174. Tanzania
- 175. Uganda
- 176. D.R.Congo (Zaire)
- 177. Zambia
- 178. Zimbabwe

I. 180. ANTARCTIC/ARCTIC

FOOTNOTES

(1) Includes The Dominican Republic, Haiti and Jamaica. (2) Includes The Bahamas, The Leeward and Windward Islands, Trinidad and Tobago and the Virgin Islands. (3) Includes Chad, Eritrea, Mali, Mauritania, Niger, Somalia and South Sudan.

PROFESSIONAL SERVICES – Top 100 CM-for-fee/PM-for-fee

Fill out this section if your firm provided construction management and/or program management services in 2025 on a fee-only basis (see guidelines).

- Please enter CM-at-Risk revenue in question GC5.
- Please note the distinction between construction management, which is directed to a single project, and program management, which involves conceptualizing, planning and supervising multiple projects for a single owner.

CONSTRUCTION MANAGEMENT FOR FEE ONLY

CM1. What were your gross fees (in \$ millions) in 2025 for CM, or project management services provided on a fee-only basis?

- Exclude program management fees that belong in CM2 below.
- Please include only your fees for professional management services and NOT revenue or pass-throughs from design or construction of the project itself.

Domestic	\$ []
International	\$ []
TOTAL	\$ []

PROGRAM MANAGEMENT FEES

CM2. What were your gross fees (in \$ millions) in 2025 from program management contracts for services managing or coordinating multiple projects for a single owner?

- Please include only your fees for professional management services and NOT revenue or pass-throughs from the design or construction of the project itself.

Domestic	\$ []
International	\$ []
TOTAL	\$ []

CM3. What percentage of your 2025 construction-for-fee or program management-for-fee revenue was from these types of owners?

Federal	[]
State/Local	[]
Private	[]

GENERAL BUSINESS

None of the information on this page, except for the subsidiaries list (Question M11), will be published. It will be kept strictly confidential and used for statistical purposes ONLY. Companies will not be identified.

M1. Did your company make a net pre-tax, pre-bonus profit on gross revenue on your construction and/or design operations in 2025?

In the U.S.	<input type="checkbox"/> YES [] % of year-end revenue	<input type="checkbox"/> NO [] % of year-end revenue
Outside home country	<input type="checkbox"/> YES [] % of year-end revenue	<input type="checkbox"/> NO [] % of year-end revenue

M2. Did your company increase or decrease its professional staff in 2025?

• Lines GC1(c) + D1(c) + CM1 + CM2 should not exceed total company revenue reported in your corporate financial statement.

M7. CORPORATE INFORMATION

Who is your chief executive officer?
 Name [] Title []

Who is your chief operating officer?
 Name [] Title []

Who is your chief financial officer?
 Name [] Title []

Who is your business development officer?
 Name [] Title []

Who is your public relations officer?
 Name [] Title []

Who is your human resources officer?
 Name [] Title []

CONTACT INFORMATION

M8. Would you, or someone at your company, be available to provide on-the-record comments for any ENR news story reporting the results of this survey?

- 1. Yes
- 2. No

[IF M8=YES]

Contact for Comments

- 1. Name []
- 2. Title []
- 3. E-Mail []
- 4. Telephone number[]
- 5. Extension []

M9. VERY IMPORTANT: Who should be our main survey contact(s) moving forward?

Name [] E-Mail address []

Title [] Telephone number[]

Company [] Fax number []

Address []

City, state, zip []

Alternate Name [] Alternate E-Mail address []

Alternate Title [] Alternate Telephone number []

VERY IMPORTANT: PERSONAL PLEDGE OF ACCURACY

Independent verification of my firm's construction revenue and/or billings is not available in time for ENR's deadline. As a result, I personally attest to the accuracy of the numbers reported.

(Signed) _____
Chief executive officer

Date