

THE LA INFRASTRUCTURE FORUM

COLLABORATING TO IMPROVE LA'S INFRASTRUCTURE FUTURE

November 20, 2023

WESTIN BONAVENTURE | LOS ANGELES



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COLLABORATING TO IMPROVE LA'S INFRASTRUCTURE FUTURE

WESTIN BONAVENTURE | LOS ANGELES, CA November 20, 2023

Dear Conference Attendees,

We are thrilled to have you with us at the 2023 ENR LA Infrastructure Forum! This new event continues the momentum of the successful New York/New Jersey Infrastructure Forum, which explored transportation, environment and energy infrastructure in the New York and New Jersey region.

For the first time this year, ENR, working in partnership with Infrastructure LA—a group of stakeholders in LA County who seek to advance 21st century infrastructure through cross sector collaboration and coalition building—adapted the program to benefit the Los Angeles market. In addition to featuring program overviews from agency leaders, the LA forum will offer panel discussions on issues facing the construction community such as the urgency of resilience work and the promise of alternative project delivery. Notably, our panel on Equity, Diversity and Infrastructure will roll into an exclusive signing ceremony for 12 agencies and companies signing the Equity in Infrastructure Project Pledge and committing to creating contracting opportunities for Historically Underutilized Businesses. You don't want to miss it!

The organizing team of the forum extends its heartfelt appreciation to the presenters who are poised to share their valuable insights into program investments and advancements. Their contributions are integral to the success of this event. We encourage you to seize the networking opportunities available throughout the day to forge connections with peers, suppliers, and representatives from LA County's "builder" agencies.

Don't forget to explore the exhibit area, where you can meet representatives from conference sponsors, exhibitors and supporting organizations. There, you'll also find breakfast and lunch, as well as snacks during networking breaks throughout the day.

If you have any questions or suggestions, please don't hesitate to get in touch with us or visit the registration desk. You can access the event website at www.enr.com/la-infrastructure-forum and download the event app by searching for "LA Infrastructure Forum" in the app store. Our on-site staff members are also ready to assist you. After the event, all attendees will receive an email survey, seeking input on how we can enhance the forum in the future.

On behalf of the ENR, Infrastructure LA and BNP Media team responsible for this event, we extend our sincere gratitude for your participation. Enjoy the conference! We look forward to meeting you.

Laure L Tichman

Scott Blair,

ENR Editor-in-Chief

Janice L. Tuchman,

Executive Editor, Events

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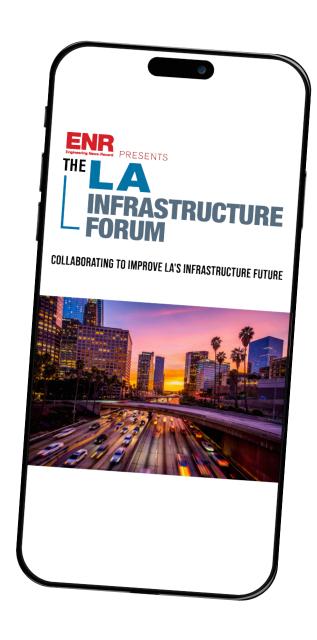
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Creating a vibrant and resilient Los Angeles

As the city redefines itself with ambitious plans to re-imagine how 10 million people live, work and play while dealing with climate change and aging infrastructure, Jacobs is supporting Los Angeles' transformation. By developing innovative solutions to enhance transit, address complex water resource and supply challenges and using big data to inform decisions, we're creating a safer, more secure and healthier future for Angelenos.

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7:00 AM – 8:00 AM	Exhibitor Move In	
8:00 - 9:00 AM	Attendee Check In	4
9:00 - 9:10 AM	Welcome Address Scott Blair, Editor-in-Chief, ENR Scott Seltz, Publisher, ENR	
9:10 - 9:25 AM	Opening Address Hilda L. Solis, LA County Board of Supervisors	
9:30 - 10:00 AM	Agency Overview Reimagining How We Think and Talk about Infrastructure Mark Pestrella, Director of Public Works, Los Angeles County	
10:05 - 10:35 AM	Agency Overview Los Angeles: Building Infrastructure That Works for All Randall Winston, Deputy Mayor of Los Angeles for Infrastructure	
10:40 - 11:10 AM	Agency Overview: Los Angeles World Airports	-

A \$30 Billion Transformation:

Sustainability and Mobility

Beatrice Hsu,

11:10 AM - 11:40 AM Networking Break

The Convergence of Innovation,

Interim CEO, Los Angeles World Airports

11:40 AM - 12:20 PM Panel: Connecting Communities –
Equity, Diversity and Infrastructure

Moderator: Dr. D'Artagnan Scorza,

Executive Director, Racial Equity, LA County

Panelists: Kelly LoBianco,

Director, Los Angeles County Dept. of Economic

Opportunity

Terri Mestas,

Chief Development Officer, Los Angeles

World Airports

Phillip A. Washington,

Co-Founder, Equity in Infrastructure Project, and CEO,

Denver International Airport

12:20 - 12:45 PM Leadership Commitment

Equity In Infrastructure Project Pledge

Signing

Opening Remarks: Secretary Toks Omishakin,

California Dept. Of Transportation **Supervisor Holly J. Mitchell,**

Los Angeles County Board of Supervisors

Emcee: Phillip A. Washington,

Co-Founder, Equity in Infrastructure Project, and CEO,

Denver International Airport

Signatories: Martin L. Adams,

Los Angeles Department of Water and Power

Matt Crane, AECOM

Dolla Dawson,

Milhouse Engineering & Construction

Robert Ferrante,

Los Angeles County Sanitation Districts

Selwyn Hollins,

Los Angeles County Internal Services Department

Beatrice Hsu,

Los Angeles World Airports

Kelly LoBianco,

Los Angeles County Department of Economic

Opportunity

Supervisor Holly J. Mitchell,

Los Angeles County Board of Supervisors





2023 CONFERENCE AGENDA

Signatories Continuted:

Mark Pestrella,

Los Angeles County Public Works

Dr. Terry Ruhl,

H.W. Lochner

Gene Seroka,

Port of Los Angeles

Michael Sutton,

Infrastructure Engineering, Inc.

Stephanie Wiggins,

Los Angeles County Metropolitan Transportation

Authority (LA METRO)

3:45 - 4:25 PM

Panel: No Time to Waste: Building

Capacity for Climate Change Resilience

Moderator: Miki Eposito,

Assistant Director, LA County Public Works

Panelists: Rita Kampalath,

Chief Sustainability Officer, LA County

Cris Liban,

Chief Sustainability Officer, Los Angeles County Metropolitan Transportation Authority (LA METRO)

Bonnie Nixon,

Director of ESG and Sustainability, Long Beach

Container Terminal

12:45 - 1:45 **PM**

Networking Lunch

1:45 PM - 2:10 PM

Agency Overview

Moving Fast: Metro's Multibillion-

Dollar Plans

Stephanie Wiggins,

CEO, Los Angeles County Metropolitan

Transportation Authority (LA METRO)

2:15 - 2:40 PM

Agency Overview

Los Angeles County: A New Era of

Sustainable Water

Robert Ferrante,

Chief Engineer & General

Manager, Los Angeles County Sanitation Districts

2:45 - 3:10 PM

Agency Overview

Our Clean Energy Future Is Now

Martin L. Adams,

General Manager and Chief Engineer, Los Angeles

Dept. of Water and Power

3:15 - 3:45 PM N

Networking Break

4:30 - 5:10 PM

Panel: Project Delivery Alternatives-

Potential and Pitfalls

Moderator:

Deputy Director-Construction management, Los

Angeles County Public Works

Panelists:

Hans Thilenius,

Deputy Executive Director, Terminal Development and Improvement Program, Los Angeles World Airports

Mai Hattar.

Vincent Yu,

Assistant Group Manager, Engineering Services, Metropolitan Water District of Southern California

Sharon Gookin,

Deputy Chief Executive Officer, Office of the CEO,

Los Angeles County Metropolitan Transportation

Authority (LA METRO)

5:10 - 5:20 PM

Closing Remarks

Scott Blair,

ENR, Editor-in-Chief

View Session Descriptions Here

SPEAKERS



Martin L. Adams

General Manager and Chief Engineer, Los Angeles Dept. of Water and Power

Martin Adams is General Manager and Chief Engineer Los Angeles Dept. of Water and Power. He oversees the city's water and power systems for the nation's largest publicly-owned utility, and leads an organization of more than 11,000 employees delivering water and power to the 4 million city residents of Los Angeles.



Miki Esposito

Assistant Director, Los Angeles County Public Works

Miki is an Assistant Director of Los Angeles County Public Works Dept., Miki Esposito oversees the areas of construction management and environmental services. She also leads resilience and sustainability initiatives at Public Works. Miki's career is highlighted by extensive government experience in executive leadership and senior management roles at the local and state level. She previously served as the Director of Transportation and Utilities for the City of Lincoln, Neb. and most recently, as Senior Policy Advisor to the city's mayor. A native of Oceanside, Calif., Miki brings expertise in natural resources and environmental law and policy, with a Juris Doctorate from Washburn University School of Law and a Bachelor of Science degree in Biology from Baker University.



Robert Ferrante

Chief Engineer and General Manager, Sanitation Districts of Los Angeles County

Robert Ferrante is Chief Engineer and General Manager, Sanitation Districts of Los Angeles County. He oversees all departments and activities within the districts that provides wastewater management for 5.6 million residents and manages roughly 20% of county solid waste. Under Robert's leadership, the agency has created a food waste-to-energy program, is constructing a new seven-mile effluent tunnel and is developing a large regional recycling program with other utility partners.



Sharon Gookin

Deputy Chief Executive Officer, Los Angeles County Metropolitan Transportation Authority (LA METRO)

Sharon Gookin is Deputy Chief Executive Officer of LA Metro. She oversees LA Metro's capital project portfolio with responsibility for internal cost control opportunities, project readiness assessments and advancement of public private partnerships for the agency's ambitious \$24.5-billion construction program. Additionally, she provides executive leadership for Management and Audit Services.



Mai Hattar

Assistant Group Manager-Engineering, Metropolitan Water District of Southern California

Mai Hattar is assistant group manager of engineering at the Metropolitan Water District of Southern California, which—along with its 26 member agencies and retail suppliers—provides water for 19 million people in six counties across a 5,200-sq-mile service area. Mai provides leadership to design and construction management staff, as well as to the initiative to establish alternative delivery methods at MWD. She also assists with overall engineering leadership and staff empowerment.





Beatrice Hsu,

Interim Chief Executive Officer, Los Angeles World Airports

Beatrice Hsu is the Interim Chief Executive Officer (CEO) for Los Angeles World Airports (LAWA), and has oversight of Los Angeles International (LAX) and Van Nuys (VNY) airports. She has more than 24 years of combined experience in development and operations of commercial real estate, housing, and aviation and transportation facilities.



Rita Kampalath

Chief Sustainability Officer, LA County

Rita is Chief Sustainability Officer and leads a team of policy experts focused on implementing the county sustainability plan and providing policy support for other county sustainability-related initiatives. She previously served as Science and Policy Director of the non-profit Heal the Bay, where she oversaw advocacy and research projects related to water quality and water resources, and had worked for Geosyntec Consultants on a range of water quality projects primarily focused on stormwater.



Cris B. Liban

Chief Sustainability Officer, Los Angeles County Metropolitan Transportation Authority (LA Metro)

Cris B. Liban is Chief Sustainability Officer at the Los Angeles County Metropolitan Transportation Authority (LA Metro). He has worked at LA Metro since 2003 and has grown his agency's environmental and sustainability practice into one of the most progressive and forward-looking in the country, implementing over 150 sustainability initiatives to date. He is working to ensure that \$140B in capital projects that are programmed for the next 40 years are sustainable, climate-adapted and resilient for the more than 10 million people of LA County. Many of these are to be completed in time for the 2028 Olympics.



Kelly LoBianco

Director, Los Angeles County Department of Economic Opportunity

Kelly LoBianco is the inaugural Director of the newly-created Los Angeles County Department of Economic Opportunity. Most recently, she served as Chief Program Officer for a leading NYC-based nonprofit, The HOPE Program, growing workforce development and social enterprise programming in the green economy.



Terri Mestas

Chief Development Officer, Los Angeles World Airports

Terri Mestas is a seasoned professional with over 30 years of experience leading private and public organizations with a domestic and international presence. She leads LAWA's \$30B Capital Improvement Program, that includes projects such as the Automated People Mover, the new Terminal 9, new Concourse 0, new Cargo Facilities, new Roadways into LAX, Runway and Taxiway Projects, among other projects. She leads a team of dedicated staff members with support from over 450 companies executing work at Los Angeles International (LAX), Van Nuys and Palmdale Airports.



Holly Mitchell

LA County Board of Supervisors

Supervisor Holly J. Mitchell currently serves on the Los Angeles County Board of Supervisors. As the daughter of parents who were public servants and a third-generation Angeleno, Mitchell leads with a deep understanding of the vital safety net LA County provides to millions of families and is committed to ensuring that all residents can thrive.

SPEAKERS



Bonnie Nixon

Director of Sustainability, Long Beach Container Terminal (LBCT)

Bonnie Nixon, LBCT Director of Sustainability, is responsible for leading the its Net Zero 2030 Strategy, Grants Management, ESG reporting, Stakeholder and Community Outreach and day to day environmental operations. Also a Professor of Sustainable Supply Chain at Harvard and UCLA. she obtained a Bachelors degree from Penn State, a Masters' degree in Learning Technologies and is currently completing a PhD in Global Leadership and Change in complex supply chains at Pepperdine University.



Mark Pestrella

Director, Los Angeles County Public Works.

Mark Pestrella is the Director of Los Angeles County Public Works. Mark oversees diverse operations within the following business areas: Water Resources, Transportation, Environmental Services, Construction Management, and Municipal Services. With an annual budget of more than \$3.6 billion and a workforce of 4,000 employees, Los Angeles County Public Works is the largest municipal public works agency in the United States, providing vital public infrastructure and civic services to more than 10 million people across a 4,000-square-mile service area.



Dr. D'Artagnan Scorza

Executive Director, Racial Equity for Los Angeles County

Dr. D'Artagnan Scorza is the inaugural Executive Director of Racial Equity for Los Angeles County overseeing the Anti-Racism, Diversity, and Inclusion (ARDI) Initiative and working to expand the County's work on anti-racism, equity, and inclusion. The Inglewood, CA native brings years of experience to his role as a national expert on issues focused on poverty, education and public health. Currently, a lecturer in the UCLA Fielding School of Public Health, Dr. Scorza prepares students to apply community organizing to center community voice and change health policy.



Hilda L. Solis

LA County Board of Supervisors

Hilda L. Solis is Los Angeles County Supervisor for its First District, representing the San Gabriel Valley, Northeast LA, and the Eastside. As Supervisor, equity has guided her, and she has enacted significant changes to assist and uplift the most vulnerable residents. This includes accelerating county efforts to combat homelessness in authoring the groundbreaking Measure A to invest in communities without open green space, reimagining public safety by investing in 'Care First, Jails Last' and expanding healthcare access in areas of need.



Hans Thilenius

Deputy Executive Director, Terminal Development and Improvement Program, Los Angeles World Airports

Hans Thilenius is is an accomplished senior designer and construction manager with more than 30 years of experience leading strategy, finance and execution of multi-million dollar, high-profile construction projects in aviation, commercial, institutional, industrial and public works industries.





Phillip A. Washington

Chief Executive Officer, Denver International Airport

Phillip A. Washington is the Chief Executive Officer at the Denver International Airport, the country's 3rd busiest airport and the world's 7th busiest airport by passengers. He previously served as CEO of the Los Angeles County Metropolitan Transportation Authority from March 2015 to May 2021. He co-founded the Equity in Infrastructure Project, dedicated to improving contracting opportunities for Historically Underutilized Businesses.



Stephanie Wiggins

Chief Executive Officer, Los Angeles County Metropolitan Transportation Authority (LA METRO)

Stephanie Wiggins is CEO of the Los Angeles County Metropolitan Transportation Authority (LA METRO) the lead transportation planning, programming, financing, and construction agency for the 10 million residents of LA County and the second busiest transit agency in the United States. As CEO, she leads a public agency with 11,000 employees, an annual budget of \$9 billion and a \$22.4 billion capital program. Stephanie Wiggins is the first woman – and first African American woman – to lead the agency.



Randall Winston

Deputy Mayor-Infrastructure, City of Los Angeles

Randall was previously appointed by Gov. Jerry Brown as executive director of the California Strategic Growth Council, a state agency integrating efforts to achieve its climate and sustainable community goals. Under his leadership, the council invested over \$1.3 billion in transit-oriented affordable housing, land conservation and capacity building in the most under-resourced communities in California.



Vincent Yu

Deputy Director-Construction Management, Los Angeles County Public Works

Vincent Yu is Deputy Director of Los Angeles County Public Works, in charge of the agency construction management core service area that is responsible for project management of public buildings and other construction for the county and its agencies. With an annual budget of more than \$3.6 billion and a workforce of 4,000 employees, LA County Public Works is the largest municipal public works agency in the U.S.—providing vital public infrastructure and civic services to more than 10 million people across a 4,000-square-mile service area.

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If you and your colleagues would like to become a member of the ENR community please visit enr.com/unlimited

ASSOCIATION PARTNER



INFRASTRUCTURE LA

Booth #30

InfrastructureLA is a partnership of local agencies, collaborating across multiple disciplines, to seek funding opportunities, build support, and effectively create resilient, equitable infrastructure for LA communities and residents. The group helps members develop competitive projects and programs that serve all of Los Angeles County; ensure projects serve marginalized, underserved, and overburdened communities; and coordinate projects to save time and money. Find out more at InfrastructureLA.org.

DIAMOND SPONSOR

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Booth # 25

At Jacobs, we're challenging today to reinvent tomorrow by solving the world's most critical problems for thriving cities, resilient environments, mission-critical outcomes, operational advancement, scientific discovery and cutting-edge manufacturing, turning abstract ideas into realities that transform the world. With \$15 billion in

revenue and a talent force of more than 60,000, Jacobs provides a full spectrum of professional services including consulting, technical, scientific and project delivery for the government and private sector. We help make the world smarter, more connected and more sustainable, supporting better outcomes for Advanced Manufacturing, Cities & Places, Energy & Environment, Health & Life Sciences, Infrastructure, National Security and Space.



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AtkinsRéalis

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Booth # 26

AtkinsRéalis is a world-leading design, engineering and project management organization. We connect people, data and technology to transform the world's infrastructure and energy systems. Together,

with our industry partners and clients, and our global team of consultants, designers, engineers and project managers, we can change the world. Our corporate purpose and values drive how we deliver value to customers, how we manage resources, and how we innovate. We are proud of our inclusive, diverse and energized work environment and share an open culture founded on our values: safety, integrity, innovation, collaboration and excellence.

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AECOM

AECOM

Booth # 2

AECOM is the world's trusted infrastructure consulting firm, delivering professional

services throughout the project lifecycle – from advisory, planning, design and engineering to program and construction management. As LA continues to evolve, we are working to move the city's infrastructure forward. From the design of Intuit Dome to the LA Regional Connector and East County Advanced Water Purification.



BROWN & CALDWELL

Booth #23

Brown and Caldwell is a full-service environmental engineering and construction services firm with 52 offices and over 1,900

professionals across North America and the Pacific. For more than 75 years, our creative solutions have helped municipalities, private industry, and government agencies successfully overcome their most challenging water and environmental obstacles. We're employee-owned and bound by a shared purpose to unlock the potential of water for our clients, our communities, and our environment.

MOTT MACDONALD

MOTT MACDONALD

Booth # 22

Mott MacDonald is a \$2 billion global management, engineering, and development firm. It is one of the world's largest employeeowned companies, with 16,000 employees and over 180 offices delivering sustainable

worldwide. Mott MacDonald works on projects in the buildings, digital, energy, environment, transportation, and water and wastewater sectors. Mott MacDonald in North America is a vibrant infrastructure development and engineering company with more than 60 offices and 2,300 staff in the United States and Canada.



MERRIWETHER & WILLIAMS

Booth #28

Merriwether & Williams Insurance Services is a property, casualty, bonding brokerage, and risk management consulting firm. In addition to being a licensed insurance brokerage, the firm designs, implements and administers contractor development

programs on behalf of public entities seeking to remove barriers. This includes facilitating access to bonding and contract working capital to increase utilization of small, local, and diverse contractors on public construction projects, while enabling increased competition. Since 1997, Merriwether & Williams has assisted historically underutilized contractors in attaining over \$1.3 billion in bonding capacity, securing contract awards of more than \$340 million, and \$5 million in contract financing, while maintaining a 0.01% loss ratio.



PCL CONSTRUCTION

Booth # 1

Over the last 37 years, PCL's Water Infrastructure Group has partnered with communities to construct projects throughout the U.S. to help overcome our nation's water infrastructure challenges. These projects range

from upgrading water treatment plants with state-of-the-art technology to building new treatment plants with the capacity to treat hundreds of millions of gallons of water per day to meet the water supply needs of a growing population. PCL's California Buildings has built successful projects in Southern California for clients in nearly every market sector, and conducts multiple construction projects simultaneously throughout Southern California, totaling nearly \$1 billion in construction annually.



BRONZE SPONSORS



BRICKEYE Booth # 27

Brickeye empowers industrial users with advanced decision-making tools and actionable insights anywhere and anytime to build a safer, more resilient, and more sustainable future. The company is leading the global digital transformation by developing the world's best interconnected solutions for generating actionable data from assets and processes, to enhance efficiency and productivity, reduce operational costs and risks, increase safety, and improve environmental performance. Brickeye solutions are deployed globally in construction sites, power generation infrastructure, refineries, renewable energy projects, manufacturing plants, and environmental remediation sites.



HORNE

HORNE assists federal, state and local governments as they design and implement programs to build prosperous and resilient communities. We are a national leader providing program management, compliance, and implementation services. Our tailored solutions equip our clients to navigate an ever-evolving landscape and achieve their goals confidently.



SIGMA DG

Booth # 24

Sigma DG Corporation specializes in thredded fiberglass rods ranging from concrete form ties, bolts, sandwich

panel and building systems. Formed in 2009, Sigma partnered with Pultron Composites out of New Zealand to bring their world class fiberglass products to the North American market. While the original product offering was composed of fiberglass rebar and smooth dowels for highway and bridge construction, the products Sigma now offers range from light concrete forming to heavy civil and bridge construction, underground mining, and highly energy efficient building envelop products.

ASSOCIATION SPONSORS



AGC (ASSOCIATED GENERAL CONTRACTORS)

Associated General Contractors of America is the largest trade association for construction firms, with 27,000 member firms. It advocates for its members before federal and state governments. It is part of a group of industry organizations that create a variety of model

contracts ("ConsensusDocs"). It creates advertising campaigns to recruit workers. It offers courses on such subjects as supervisory work, project management, LEAN construction and BIM. It has an online library of information on surety bonding, insurance, contract administration and other instruments of construction risk management.



BUILDOUT CALIFORNIA

Build Out CA is made up of LGBT owned and certified businesses, and their allies, in the fields of architecture, engineering, construction and real estate development. It advocates for its members with the state government. It assists its member firms with winning competitively bid procurement opportunities and growing their firms.



ASSOCIATION SPONSORS (CONT'D)



COMTO

Conference of Minority Transportation Officials (COMTO) Southern California Chapter advocates for employment diversity, inclusion

and contracting opportunities in the transportation industry. It works to eliminate barriers to maximum participation for minority individuals, veterans, people with disabilities and certified MWDBE businesses through leadership training, professional development, scholarship and internship funding, political advocacy, partnership building and networking opportunities.



NAMC - SOCAL

National Association of Minority Contractors, Southern California Chapter advocates for its member firms. It assists its members develop

stronger relationships across the industry through networking events. It provides contractor development training and free training on construction software. Its student chapter program helps nurture new industry talent.

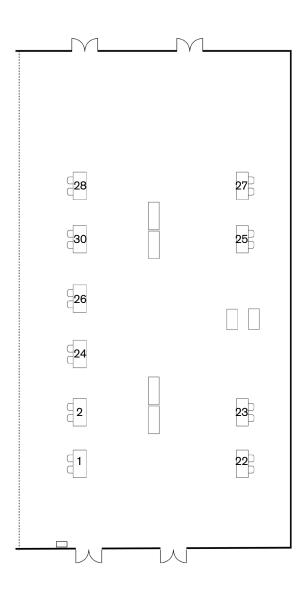


U.S. MINORITY CONTRACTORS ASSOCIATION

The United States Minority Contractors Association (USMCA) is a non-profit professional trade association of minority owned and operated businesses (MBE/WBE). It offers insurance, bonding and contract administration services to its members. It provides diversity training for public sector

agencies and private companies. It helps connect government agencies with member firms seeking to compete for work on public works projects.

FLOORPLAN



BOOTH NUMBERS

- 1. PCL Construction Enterprises, Inc.
- 2. AECOM
- 22. Mott MacDonald
- 23. Brown and Caldwell.
- 24. Sigma DG Corporation
- 25. Jacobs
- 26. AtkinsRéalis
- 27. Brickeye
- 28. Merriweather & Williams
- 30. Infrastructure LA



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